GALLATIN BEHAVIORAL HEALTH COALITION

2025 Collective Impact Report: Building a Stronger Behavioral Health System Together

January 2026

2025 AT A GLANCE

14	$10.9M	12/7/365	7	100+
Adult Psychiatric Inpatient Beds	Total Funding Secured	Mobile Crisis Hours	Behavioral health services added	Practitioners at Forum

KEY CHANGES IN 2025

SERVICES CLOSED	SERVICES SUSTAINED / EXPANDED	NEW SERVICES OPENED
Cedar Creek (all local SUD services)	Connections Mobile Crisis Services Help Center Inc. Crisis Call Center and Follow-up Program	Bozeman Health - psychiatric inpatient & same day psychiatric outpatient care Greater Impact - Recovery Community Organization Rimrock - Addiction Treatment Services L'Esprit - PACT services Lighthouse Ranch/Yellowstone Boys and Girls Ranch - youth and family outpatient HRDC - Homeward Point Gallatin County - Assisted Outpatient Treatment (AOT) program

COLLABORATIVE* FUNDING SECURED IN 2024-2025

**Collaborative funding defined as 2 or more GBHC partners*

Funding Source	Amount
Montana DPHHS Crisis Diversion Funding	**$2,071,411**
Crisis Facility Infrastructure Funding (DPHHS)	**$1,775,401**
SAMHSA AOT Grant Funding	**$1,500,000**
Lighthouse Ranch Fundraising (HRDC/YBGR/Gallatin County)	**$5,600,000**
TOTAL COLLABORATIVE FUNDING SECURED	**$10,946,812**

Table of Contents

Executive Summary **2**
Committee Reports **2**
Crisis Pathways & Expansion 2
Substance Use Disorder (SUD) Treatment & Recovery 4
Youth Services Development 4
Adult Services Development 5
Data and Evaluation 5
Workforce Development & Sustainability 5
Community Engagement and Awareness 6
About the Gallatin Behavioral Health Coalition **7**

Executive Summary

2025 has been a transformative year for the Gallatin Behavioral Health Coalition. Through strategic collaboration and persistent fundraising, we have achieved significant progress in expanding our continuum of behavioral health services and continue to work towards addressing gaps. The coalition, composed of 28+ partners[1], is facilitated by Kirsten Smith of Bloom Consulting and includes 6 working committees. This report highlights our major accomplishments across crisis response, treatment access, youth and adult services, and system sustainability.

Committee Reports

September '25 ribbon cutting ceremony celebrating the opening of Bozeman Health's 14-bed adult inpatient psychiatric unit

Crisis Pathways & Expansion

Adult Psychiatric Inpatient Unit Opens

Bozeman Health successfully opened a 14-bed adult inpatient psychiatric unit in September 2025, marking a historic milestone for our region. This critical service provides acute psychiatric care locally, reducing the need for out-of-region placements and ensuring individuals in crisis receive timely, appropriate care close to home.

[1] *Coalition Partners listed on final page*

Mobile Crisis Response Services Sustained

Connections Health Solutions continues to provide 12/7/365 mobile crisis response services through the Gallatin Mobile Crisis team. Major accomplishments include:

- Integration with 911 dispatch protocols, including Gallatin County as first county to implement automatic dispatch for mental health crisis calls
- Implementation of Medicaid and state non-Medicaid billing, with services being reimbursed as of spring 2025
- Cross-training initiatives with 911 dispatchers and ongoing protocol refinement
- Expanded collaboration with community partners including Help Center, PATH, HRDC shelter services, and emergency departments

Crisis Line and Follow-Up Program

The Help Center, Inc., which operates the crisis line and the 211 resource line, expanded call center services into a larger physical space in January to meet a growing need. The Help Center's crisis line continues to serve as the front door to crisis care, with enhanced integration between 988, 911, and mobile crisis response. The follow-up program has been strengthened through improved discharge connections with Bozeman Health's Psychiatric Emergency Services and inpatient unit.

Gallatin County supported the build out of the crisis call center with $100k of 2025 Marijuana Tax Revenues based off of a recommendation from the GBHC Steering Committee.

Crisis Infrastructure Planning

We continue to work toward developing community-based adult crisis receiving and stabilization services, including securing $1,775,401 in DPHHS crisis facility infrastructure funding. The coalition has submitted proposals to use the former warming center facility to provide crisis services aligned with CCBHC requirements and Rural Health Transformation Grant proposed crisis center “safe spaces for help”. We are exploring partnerships with potential clubhouse model implementation.

Enhanced Pathway Coordination

The Crisis Pathways Committee met regularly throughout 2025 to improve service coordination and reduce gaps in care. Major accomplishments include crisis system pathway enhancement of 911 and 988 collaboration and referrals, dispatch of mobile crisis response from 911, 988, and emergency responders (law enforcement, fire, and EMS), a legal opinion on youth emergency transport, diversion from Montana State Hospital through adult psychiatric emergency and inpatient unit services and assisted outpatient program implementation, and recovery community organization implementation.

988 CRISIS LINE	911 DISPATCH	MOBILE CRISIS	EMERGENCY DEPT

Substance Use Disorder (SUD) Treatment & Recovery

Expanded Provider Network

The behavioral health provider network has grown significantly:

- Greater Impact was awarded a HRSA grant to open a Recovery Community Organization. Services began November 2025.
- Rimrock opened a Bozeman office, expanding addiction treatment services locally. Services include withdrawal management / detox, day treatment, intensive outpatient, DUI classes, and transport to residential treatment at Billings facility.
- Bozeman Health expanded same-day psychiatric services alongside emergency and inpatient care.

- The coalition is continuing to explore options for a clubhouse model in collaboration with NAMI, HRDC, and other service providers.

Additionally, One Health is making progress towards implementing increased Medication Assisted Treatment services.

Youth Services Development

Lighthouse Ranch Youth Campus Acquisition & Service Launch

HRDC successfully purchased the Lighthouse Ranch property in August 2024, establishing the foundation for a comprehensive youth behavioral health campus. The property will be operated by Yellowstone Boys and Girls Ranch (YBGR) and, once fully built out, will provide outpatient/community-based care, higher acuity residential services for youth in crisis, a broader continuum of residential services, and day services. Active fundraising is underway, with an 18-month timeline to pay off the debt.

LIGHTHOUSE RANCH FUNDRAISING PROGRESS

$5.6M raised of $8.5M goal

66% Complete

Youth Crisis Pathway Development

The youth committee has made substantial progress in defining service phases and crisis pathways for the Lighthouse Ranch campus, working to integrate:

- Higher acuity residential treatment services
- Crisis assessment and stabilization
- Respite services for families
- Clear referral pathways from schools, hospitals, and community providers

School-Based Partnerships and Prevention

Youth prevention and engagement efforts advanced through multiple initiatives:

- Launch of Bozeman Schools Foundation Youth Resilience Project, including healthy, focused schools initiative (enhanced phone restrictions)
- Exploration of local Hope Squad implementation as youth-led peer support program
- Partnership development between school districts and Bozeman Public Library for youth engagement programming
- Big Sky Youth Empowerment (BYEP) submitted a $750,000 grant application to OJJDP for Community and Schools Youth Drug Prevention Programming
- Continued work on regional day services implementation planning

Adult Services Development

Assisted Outpatient Treatment (AOT) Program Implementation

Gallatin County successfully launched an Assisted Outpatient Treatment program, supported by $1.5 million in SAMHSA grant funding awarded in fall 2024. The program provides court-ordered outpatient treatment for individuals with serious mental illness who have a history of treatment non-compliance, offering a less restrictive alternative to commitment to the Montana State Hospital.

Assertive Community Treatment (PACT) Services Launched

L'Espirit began providing Program of Assertive Community Treatment (PACT) services in late 2024/early 2025, focusing on Housing First Village residents. This model provides intensive, community-based mental health treatment and support.

Emergency Detention Services

Bozeman Health has implemented local emergency detention services as an alternative to the Montana State Hospital. Bozeman Health, the County Attorney's Office, and District Court judges are working to develop protocols for emergency detention hearings at the inpatient unit.

Specialty Courts

Gallatin County and its municipalities serve diverse populations through specialty courts, including: Treatment Courts, BRIDGERS court, and Veterans Court.

Supportive Services at HRDC's Homeward Point

GallatinIn September, HRDC opened a new homeless shelter called Homeward Point to serve a growing number of unhoused community members. The new facility, which housed 107 people on its second night of operations, offers onsite wraparound services including medical care, mental health, financial literacy, and job training. GBHC helped to secure funding for case managers and SOAR (SSI/SSDI Outreach, Access, and Recovery) specialists and have worked to coordinate partner service integration at Homeward Point.

Clubhouse Model

Collaborative meetings about the evidence based clubhouse model are under development with community presentations expected in Q1 2026.

Data and Evaluation

The Data and Evaluation Committee revisited Community Information Exchange (CIE) goals in May 2025 and developed a strategic approach for implementation, with initial focus on law enforcement and detention center data integration, followed by crisis pathway and community commitment program pilots. The Rural Health Transformation Program includes several data projects, which the committee will stay abreast of to ensure a coordinated approach that maximizes state and regional investments.

Workforce Development & Sustainability

Public-Private Partnership Fund Established

GBHC completed development of a workforce investment proposal structured as a public-private partnership opportunity, with Montana Community Foundation engaged to host the safety net workforce fund. The coalition is researching evidence-based approaches to workforce retention, including education and supervision stipends and other innovative compensation models.

Educational Pipeline Development

Workforce committee efforts in 2025 included:

- Meeting with Gallatin College and University of Montana with safety net organizations to align behavioral health training continuum with unique localized training needs
- Development of crisis rotation opportunities for MSU LCPC students with partners
- Continued work on supervision capacity building to support unlicensed professionals
- Development of pipeline from MSU to YBGR youth campus

Private Practitioner Engagement

100+ practitioners attended the coalition's fifth annual private practitioner forum on October 31, 2025 hosted by Montana State University. These forums strengthen relationships between private providers and the safety net behavioral health system and provide opportunities for knowledge sharing, workforce development discussions, and collaborative problem-solving. Survey respondents shared 100% training satisfaction.

Professional Development Training

Civilian de-escalation training continues to be provided at least annually to professionals who interact with individuals experiencing behavioral health crises, including educators, parking enforcement, and other community members. Crisis Intervention Team (CIT) training for law enforcement and emergency responders remains a priority.

Medicaid and State Reimbursement

The coalition continues to work with Montana DPHHS to enhance Medicaid coverage for behavioral health services for individuals with SDMI/SED and SUD. This includes revising service definitions, increasing reimbursement, and adding services to the State Plan and through waivers.

HB872 Behavioral Health System for Future Generations

The state committee established by HB872 is determining how to invest $300 million into Montana's behavioral health system. Gallatin County remains actively engaged in these discussions, advocating for investments in mobile crisis sustainability, youth crisis services, and adult crisis receiving and stabilization facilities.

Certified Community Behavioral Health Clinic (CCBHC) Development

While Montana was not awarded the June 2024 federal grant for full CCBHC implementation, the state received another planning grant. GBHC continues to work with potential CCBHC candidates to ensure regional readiness for implementation, with focus on:

- Mobile crisis service integration under the CCBHC model
- Sustainable funding mechanisms for the full continuum of care
- Alignment with planned crisis receiving and stabilization/crisis safe spaces services

Community Engagement and Awareness

The Gallatin County Local Advisory Council (LAC) for Mental Health continued its important role in public awareness and community engagement with a second annual Salons and Saloons event successfully held on May 19, 2025.

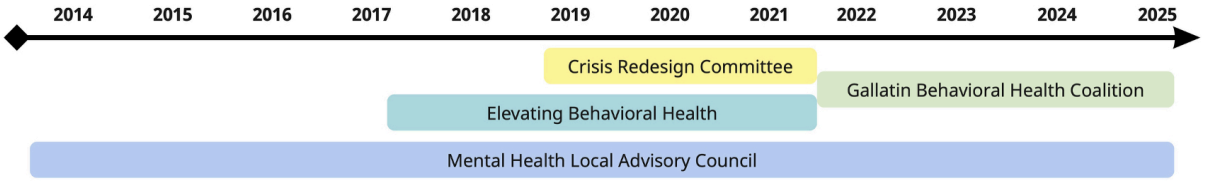
The Communications Committee is updating and revising a publicly available training and workshops list for publication on GCCHD webpage.

HRDC opened Homeward Point in September 2025. The Help Center expanded into a larger space in January 2025, enhancing 988 crisis line & 211 resource services

About the Gallatin Behavioral Health Coalition

In 2017, the Montana Healthcare Foundation (MTHF) funded Bozeman Health to lead the community exploration of the behavioral health system and vision. Bozeman Health was selected by the community leaders to be the backbone entity and the effort was named 'Elevating Behavioral Health'. Between 2019 and 2021, MTHF funded Gallatin County (the new backbone entity selected by community leaders) to lead the effort in building out a behavioral health coalition and continuum. Initial focus was on crisis redesign, with the long-term goal being the full behavioral health continuum of care.

The Gallatin Behavioral Health Coalition was formally established in 2021 when Crisis Redesign merged with Elevating Behavioral Health. The GBHC provides strategic coordination for the region's multi-agency behavioral health system, with Gallatin County serving as the backbone organization. MHCF and the Montana Department of Public Health and Human Services (DPHHS) fund GBHC through grants to Gallatin County, supporting similar coalitions statewide.



An anonymous 2026 Wilder Collaboration Factors Inventory survey reflects strong confidence in the coalition's collaborative health. Key findings from 28 respondents include:

- **100% agree or strongly agree** that the timing is right for this collaborative work
- **100% agree or strongly agree** that "what the coalition is trying to accomplish collaboratively would be difficult for any single organization to accomplish by itself"
- A few members shared their support of this collective impact effort:

"Love being part of this team! It's one of my favorite parts of my job." "The scope is massive and sometimes daunting, which is why a collaborative effort like this is so essential." "Having a dedicated, funded coordinator position helps us leverage existing relationships and collaborative efforts more effectively"

This report was authored by Ruthi Solari and Kirsten Smith, facilitators of the Gallatin Behavioral Health Coalition. GBHC Strategic Plan (2025-2027) including Vision, Mission & Guiding Principles can be found at: www.gallatinmt.gov/gallatin-behavioral-health-coalition

Thank you to all of the Coalition Partners

Gallatin County • City of Bozeman • Gallatin City-County Health Department (GCCHD) • Bozeman Health • One Health / CHP • Connections Health Solutions • Help Center • HRDC • Montana State University (MSU) • Yellowstone Boys & Girls Ranch (YBGR) • Greater Impact • US Department of Veterans Affairs (VA) • MSU • Bozeman School District • Belgrade School District • Big Sky Youth Empowerment (BYEP) • Wellness In Action (WIA) • Rimrock • AWARE • Intermountain • Greater Gallatin United Way • Charlie Health • Gallatin District Court • Youth Probation and Parole • NAMI-Montana • American Foundation for Suicide Prevention - Montana Chapter • Yellowstone Club Community Foundation (YCCF) • Montana Healthcare Foundation (MHCF)